



Design of *Tat Twam Asi-Discrepancy* Evaluation Model Based on *TOPSIS* in Determining the Improvement Priority Aspect

Dewa Gede Hendra Divayana ^{1*}, Agus Adiarta ², P. Wayan Arta Suyasa ³

¹ Department of IT Education, Universitas Pendidikan Ganesha, Jl. Udayana No. 11 Singaraja, Bali, 81116, Indonesia

² Department of Electrical Education, Universitas Pendidikan Ganesha, Jl. Udayana No. 11 Singaraja, Bali, 81116, Indonesia

³ Department of IT Education, Universitas Pendidikan Ganesha, Jl. Udayana No. 11 Singaraja, Bali, 81116, Indonesia

Abstract

This research aimed to provide information about the existence of the new evaluation model in the field of education. The intended evaluation model is called the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS*. This model serves to determine the dominant aspects become improvement priority, so later it can trigger the effectiveness of blended learning implementation. The method was used in this research was a development method using the *Borg* and *Gall* model, which only focused on the design development stage. Subjects were involved in the initial trials of the evaluation model design were four experts and 30 respondents to conducted simulation trials of *TOPSIS* calculation. The tools were used to conducted preliminary trials toward the evaluation model design and simulation trials of calculations were questionnaires. Analysis of the initial trial results toward the model design was done by comparing the quality percentage of the test results with the percentage of quality standards that refer to the eleven's scale. Analysis of the simulation test results of the *TOPSIS* calculation was done by comparing the effectiveness percentage of the test results with the percentage of effectiveness standards that refer to the five's scale. The results of this research indicate this evaluation model is highly qualified and effective is used to determine the most dominant evaluation aspect to become an improvement priority to realize the effectiveness of blended learning implementation.

Keywords:

Evaluation Model;
Tat Twam Asi;
Discrepancy;
TOPSIS;
Blended Learning.

Article History:

Received:	02	February	2021
Revised:	09	May	2021
Accepted:	22	May	2021
Published:	01	June	2021

1- Introduction

The learning process in schools has changed since the appearance of the Industry Revolution 4.0 era. One of those changes is the change in learning models applied in schools. In general, most senior high schools or vocational schools in Indonesia have implemented blended learning as a learning model that is used in the learning process [1]. Nevertheless, the facts in the field show that there are still several senior high schools or vocational schools of IT (especially in Bali) that have not been fully effective in implementing blended learning as a learning model [2]. The ineffectiveness is caused by several aspects, included: the unpreparedness legality of the blended learning implementation, the unpreparedness of academic community support in organizing blended learning, the unpreparedness of budgetary, the unpreparedness of the development team's ability, the unpreparedness of the users' capability to operate the blended learning, the unpreparedness of supporting infrastructures, and so on. From those aspects, it is necessary to know the dominant aspect as a priority to be improved so that from the beginning can be conducted optimal efforts to realize the effectiveness of blended learning implementation.

*CONTACT: Hendra.divayana@undiksha.ac.id

DOI: <http://dx.doi.org/10.28991/esj-2021-01285>

© 2021 by the authors. Licensee ESJ, Italy. This is an open access article under the terms and conditions of the Creative Commons Attribution (CC-BY) license (<https://creativecommons.org/licenses/by/4.0/>).

Based on those problems, it is necessary to do a holistic evaluation of the blended learning implementation at senior high schools or vocational schools of IT in Bali. Some of the efforts that had been conducted were evaluation activities using several general models of educational evaluation, included: *CIPP*, *Countenance*, *CSE-UCLA*, *Discrepancy*, and others [3, 4]. However, some of those general models have not been able to holistically and accurately determine the dominant aspect that is the priority of improvement. Based on that situation, it is necessary to modify those general models of educational evaluation.

One effort that can be done is to modify the *Discrepancy* model with the *Tat Twam Asi* concept and the *TOPSIS* method. The *Discrepancy* model is an educational evaluation model that shows the imbalances or differences that occur between the evaluation results in the field with established evaluation standards [5]. The *Discrepancy* model consists of four evaluation components, included: *definition*, *installation*, *process*, and *product* [6]. *Tat Twam Asi* is the concept of local wisdom in Bali that upholds equality rights in social relationships to maintain harmony in life [7]. *Tat Twam Asi* is also often interpreted with the phrase “I am you” or “I and you are the same”. That phrase implies equality [8].

The *TOPSIS* (*Technique for Order Preference by Similarity to Ideal Solution*) method is one of the decision support system methods that the principle of finding choice alternatives by determining the farthest distance from negative ideal solutions and the shortest distance from positive ideal solutions. The negative ideal solutions consist of all the worst values that can be achieved by criteria, while, the positive ideal solutions consist of all the best values that can be achieved by criteria [9, 10]. Referring to that efforts, so this research question: “how is the design of the *Discrepancy* model modified with the *Tat Twam Asi* concept and the *TOPSIS* method in determining the dominant aspects, that need to be improved to trigger the effectiveness of blended learning implementation, especially at IT vocational schools in Bali?”

This research was base-lined on some studies that had been conducted previously by several researchers regarding the evaluation of the blended learning implementation or distance education. The research was conducted by Mutawa (2017) [11] showed that the evaluation of blended learning used the *Technology Acceptance Module (TAM)*, but did not use an educational evaluation model specifically. The limitation of Mutawa’s research showed there were no aspects of educational evaluation that were used as a basis for evaluating blended learning in the view of educational dimensions. The research was conducted by Lippe and Carter (2018) [12] showed an evaluation of the distance learning model using the *CIPP* model. The limitation of Lippe and Carter’s research was it had not shown the dominant aspect become improvement priority, so it was challenging to implement all the recommendations that were recommended simultaneously at the same time. The research was conducted by Thurab-Nkhosi (2019) [13] showed the use of the *CIPP* model to evaluate blended learning that was implemented at the faculty level. The limitation of Thurab-Nkhosi’s research was it had not shown the complete presentation of evaluation results in each of the evaluation components of context, input, process, and product. Besides, Thurab-Nkhosi’s research also was it had not shown the calculation process in determining the dominant aspect, which was prioritized for improvement to realize the effectiveness of blended learning implementation.

The research was conducted by Martín-Martínez et al. (2020) [14] showed the existence of evaluation activities toward blended learning. The limitation of Martín-Martínez et al.’s research was that it had not shown the dominant aspect that becomes improvement priority. The research was conducted by Mantara et al. (2020) [15] showed evaluation activities toward learning media used in online learning during the Covid-19 pandemic. The limitation of Mantara et al.’s research was it had not shown the educational evaluation model used in evaluating the learning media in online learning. The research was conducted by Habib and Ramzan (2020) [16] showed the results of performance assessment and analysis of blended learning. The limitation of Habib and Ramzan’s research was it had not shown a specific educational evaluation model to be used as a basis for conducting the assessment. The research was conducted by Naibaho (2021) [17] showed evaluation activity toward online learning using the *CSE-UCLA* evaluation model. The limitation of Naibaho’s research was that it had not shown the dominant aspect that needs to be improved for enhancing online learning.

2- Material and Methods

This research used a development approach. The development method was used refers to the *Borg and Gall* development design, which focuses on the design development stage. At the design development stage, several attributes were needed, included: evaluation aspects of the *Discrepancy* model, the percentage of evaluation success standards, the imbalances values of each evaluation aspect, weights of decision-makers refer to the *Tat Twam Asi* concept, and the *TOPSIS* formula.

The numbers of experts were involved in conducting the initial trials of the evaluation model design were four experts (two education experts and two informatics experts). In addition to experts, 30 teachers were involved in conducting a simulation of *TOPSIS* calculation to determine the dominant aspect that needed to be improved. Those teachers came from several IT vocational schools in six regencies in Bali, included: *Tabanan*, *Klungkung*, *Denpasar*, *Badung*, *Buleleng*, and *Gianyar*.

The tools that were used to collect data of the initial trial results toward the evaluation model design used questionnaires, each consisting of 10 questions with a choice of answers from each question based on the *Likert* measurement scale. The tools were used to collect data of the results of *TOPSIS* calculation simulation trials used questionnaires were consisting of 10 questions with the choice of answers to each question, also referring to the *Likert* measurement scale.

The data analysis from the initial trial results of the evaluation model design was done by comparing the average of the quality percentage of the design trial results with the percentage of the design quality standard that refers to the eleven's scale. The quality standards of eleven's scale consist of scores range of 95-100 for the 'Excellent' category, scores of 85-94 for the 'Good' category, scores of 75-84 for the 'Advanced' category, scores of 65-74 for the 'Intermediate' category, scores of 55-64 for the 'Enough' category, scores of 45-54 for the 'Elementary' category, scores of 35-44 for the 'Less' category, scores of 25-34 for the 'Very Less' category, scores of 15-24 for the 'Bad' category, scores of 5-14 for the 'Very Bad' category, and scores of 0-4 for the 'Poor' category [18]. If the quality standards percentage of the design trial results that have been obtained include in the excellent category, good, advanced, and intermediate, then there is no need to revise the evaluation model design. If outside the category, then it needs to conduct a re-trial of the evaluation model design by involving more respondents and have a deeper perspective on the evaluation model design.

Analysis of the simulation trial results of the *TOPSIS* calculation was done by comparing the effectiveness percentage average of the calculation trial results with the standard percentage of calculation effectiveness that refers to the five's scale. The effectiveness standards of five's scale consist of scores range of 90-100 for the 'Very Effective' category, scores of 80-89 for the 'Effective' category, scores of 65-79 for the 'Moderate' category, scores of 55-64 for the 'Less Effective' category, and scores of 0-54 for the 'Ineffective' category [19, 20]. If the percentage of calculation effectiveness standards that have been obtained include in a very effective and effective category, then there is no need to revise/re-calculate the *TOPSIS* calculation. If outside the category, then it necessary to re-simulate the *TOPSIS* calculation by involving more qualified respondents.

The formula that is used to determine the percentage of quality standards and effectiveness standards [21] can be seen in Equation 1. The formula for simulation of the *TOPSIS* calculation consists of several equations, included: Equation 2 for calculating normalized matrix [22], Equation 3 for determining scores of matrix-Y [23], Equations 4 and 5 for determining the matrix of negative ideal solutions (A^-) and matrix of positive ideal solutions (A^+) [24], Equations 6 and 7 to determine the distance between the values of each indicator with the negative ideal solutions (D_i^-) and the positive ideal solutions (D_i^+) [25, 26], and Equation 8 to determine the preference scores of each indicator (V_i) [27].

$$P = (f/N) \times 100\% \quad (1)$$

where: P: percentage of quality or effectiveness; f: the total scores that have been obtained; and N: the total of maximum scores.

$$r_{ij} = \frac{x_{ij}}{\sqrt{\sum_{i=1}^m x_{ij}^2}} \quad (2)$$

where: $i = 1, 2, 3, \dots, m$, and $j = 1, 2, 3 \dots n$; x_{ij} : basic matrix; i : the row of the matrix; j : the column of the matrix; and r_{ij} : matrix of normalized results from the basic matrix.

$$y_{ij} = w_i * r_{ij} \quad (3)$$

where: y_{ij} : Matrix-Y; w_i : the weights of the decision-makers (the weights that have been generalized by using the concept of *Tat Twam Asi*); and r_{ij} : Matrix-R.

$$A^- = (y_1^-, y_2^-, \dots, y_n^-) \quad (4)$$

$$A^+ = (y_1^+, y_2^+, \dots, y_n^+) \quad (5)$$

where:

$$y_j^- = \begin{cases} \min_i y_{ij}; & \text{if } j \text{ is benefit attribute} \\ \max_i y_{ij}; & \text{if } j \text{ is cost attribute} \end{cases}$$

$$y_j^+ = \begin{cases} \max_i y_{ij}; & \text{if } j \text{ is benefit attribute} \\ \min_i y_{ij}; & \text{if } j \text{ is cost attribute} \end{cases}$$

$$D_i^- = \sqrt{\sum_{j=1}^n (y_{ij} - y_i^-)^2} \quad (6)$$

$$D_i^+ = \sqrt{\sum_{j=1}^n (y_i^+ - y_{ij})^2} \quad (7)$$

$$V_i = \frac{D_i^-}{D_i^- + D_i^+} \quad (8)$$

3- Results and Discussion

This research had succeeded in obtaining data related to the five essential components that were used as a basis for designing the *Discrepancy* evaluation model that modification by the *Tat Twam Asi* concept and the *TOPSIS* method. Those components, included: 1) the evaluation aspects of the *Discrepancy* model, 2) the percentage of evaluation success standards, 3) the imbalance values of each evaluation aspect, 4) the weights of the decision-makers that refers to the *Tat Twam Asi* concept, and 5) the *TOPSIS* formula. The evaluation aspects of the *Discrepancy* model completely can be seen in Table 1. The percentage of evaluation success standards can be seen in Table 2. The imbalance values of each evaluation aspect can be seen in Table 3. The weights of the decision-makers that refer to the *Tat Twam Asi* concept can be seen in Table 4. The *TOPSIS* formula has been explained previously in Equations 2 to 8.

Table 1. Evaluation aspects of the *Discrepancy* model that was used to evaluate the blended learning implementation at IT vocational schools in Bali.

Evaluation Components	Evaluation Aspects
Definition	A1 Legal regulations for the implementation of blended learning
	A2 Parents' support
	A3 Teachers and students' support
Installation	A4 Funding Readiness
	A5 The readiness of facilities and infrastructures
	A6 Management team readiness
	A7 The preparedness of users' ability
Process	A8 Socialization about the use of blended learning
	A9 Implementation of learning through blended learning
	A10 Funding management
Product	A11 Users' satisfaction on the tangible dimension
	A12 Users' satisfaction on the reliability dimension
	A13 Users' satisfaction on the responsiveness dimension
	A14 Users' satisfaction on the assurance dimension
	A15 Users' satisfaction on the empathy dimension

Table 2. Percentage of success standards for evaluating the blended learning implementation at IT vocational schools in Bali.

Codes of aspects	The percentage of evaluation success standards
A1	≥ 88 %
A2	≥ 88 %
A3	≥ 88 %
A4	≥ 82 %
A5	≥ 82 %
A6	≥ 85 %
A7	≥ 84 %
A8	≥ 85 %
A9	≥ 84 %
A10	≥ 90 %
A11	≥ 85 %
A12	≥ 85 %
A13	≥ 85 %
A14	≥ 85 %
A15	≥ 85 %

Table 3. Imbalance values for each aspect of evaluation.

Codes of aspects	Percentage of assessment from 30 respondents (%)	Minimum percentage of the evaluation success standards (%)	Imbalance Values (%)
A1	91.333	88.000	3.333
A2	90.667	88.000	2.667
A3	88.667	88.000	0.667
A4	79.333	82.000	-2.667
A5	80.000	82.000	-2.000
A6	87.333	85.000	2.333
A7	88.667	84.000	4.667
A8	88.667	85.000	3.667
A9	88.000	84.000	4.000
A10	76.667	90.000	-13.333
A11	88.000	85.000	3.000
A12	89.333	85.000	4.333
A13	88.667	85.000	3.667
A14	88.667	85.000	3.667
A15	87.333	85.000	2.333

Table 4. The weights of the experts/decision-makers that refers to the *Tat Twam Asi* concept.

Aspects	Weights				Average of weights	<i>Tat Twam Asi</i> -Based Weights
	Expert-1	Expert-2	Expert-3	Expert-4		
A1	5	4	5	5	4.750	0.071
A2	4	4	4	4	4.000	0.060
A3	4	4	4	4	4.000	0.060
A4	4	4	3	4	3.750	0.056
A5	4	4	4	3	3.750	0.056
A6	4	5	4	5	4.500	0.067
A7	4	4	5	3	4.000	0.060
A8	4	4	5	5	4.500	0.067
A9	4	5	4	4	4.250	0.063
A10	4	5	5	5	4.750	0.071
A11	4	5	5	4	4.500	0.067
A12	4	5	4	5	4.500	0.067
A13	4	5	4	5	4.500	0.067
A14	5	4	4	5	4.500	0.067
A15	4	5	4	5	4.500	0.067
A16	2	2	2	3	2.250	0.034
Σ					67.000	1.000

Design of *Discrepancy* evaluation model that modification with the concept of *Tat Twam Asi* and the *TOPSIS* method was able to be made after the attributes of the design completeness were fulfilled. That model design can be seen in Figure 1.

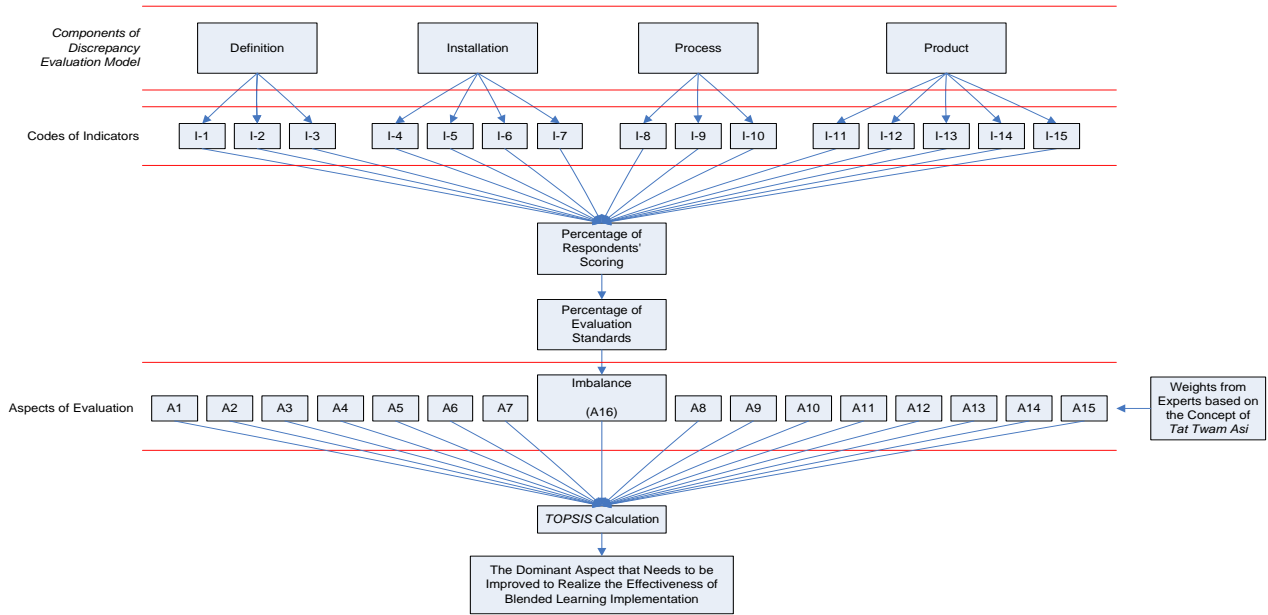


Figure 1. Design of *Discrepancy* evaluation model that modified by the *Tat Twam Asi* and *TOPSIS*.

Figure 1 above showed the evaluation model design made from the combination of the *Discrepancy* model, the *Tat Twam Asi* concept, and the *TOPSIS* method. The *Discrepancy* model consists of four components, included: *Definition*, *Installation*, *Process*, and *Product*. The definition component consists of three indicators that contain questions related to the definition component. Likewise, the installation component consists of four indicators. The process component consists of three indicators, and the product component consists of five indicators. The respondents gave rating scores for those indicators. Respondent’s rating scores for each indicator were converted into percentages form. The percentage of respondents’ assessment then compared with the minimum percentage of the evaluation success standards. The results of that comparison showed imbalance values. That imbalance was used as the 16th aspect (an aspect of imbalance) of a total of 15 aspects of the *Discrepancy* evaluation model that had existed previously. That sixteen evaluation aspects were given equal weights from experts who refer to the *Tat Twam Asi* concept, and then a *TOPSIS* calculation was performed. The *TOPSIS* calculation results were used as a determinant of the dominant aspect that needs to be improved to realize the effectiveness of blended learning implementation.

Initial trials toward the design of the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS* were conducted to determine the percentage of the design quality. The initial trial results that had been carried out by four experts on the evaluation model design can be seen in Table 5.

Table 5. Initial trial results toward the design of the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS*.

No.	Respondents	Items-										Σ	Quality Percentage (%)
		1	2	3	4	5	6	7	8	9	10		
1	Education Expert-1	5	4	4	5	4	4	4	5	4	5	44	88.00
2	Education Expert-2	4	4	4	4	5	4	5	4	4	4	42	84.00
3	Informatics Expert-1	5	4	5	4	4	4	4	4	4	5	43	86.00
4	Informatics Expert-2	4	5	4	4	5	4	5	4	5	5	45	90.00
Average													87.00

Notes:

- Item-1: Completeness of the evaluation components;
- Item-2: Suitable instrument items for each evaluation component;
- Item-3: Clarity of the respondent’s assessment component of each instrument item in each evaluation aspect;
- Item-4: Clarity of minimum standards for evaluation success;
- Item-5: Suitable aspects with the *Discrepancy* model evaluation;
- Item-6: Suitable aspects of imbalance;
- Item-7: Completeness of the expert’s weights;
- Item-8: Clarity of *TOPSIS* calculation components;
- Item-9: Clarity of the stages to determine the dominant aspects;
- Item-10: Appropriate data flow chart in the design.

Based on the data shown in Table 3, initial data was able to be compiled to determine the normalized matrix needed in the TOPSIS calculation process. That initial data can be seen in Table 6.

Table 6. Preliminary data for normalized matrix calculations.

Indicators	Aspects															
	A1	A2	A3	A4	A5	A6	A7	A8	A9	A10	A11	A12	A13	A14	A15	A16
I-1	91.333	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	3.333
I-2	86.756	90.667	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	2.667
I-3	86.756	86.756	88.667	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	0.667
I-4	86.756	86.756	86.756	79.333	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	-2.667
I-5	86.756	86.756	86.756	86.756	80.000	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	-2.000
I-6	86.756	86.756	86.756	86.756	86.756	87.333	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	2.333
I-7	86.756	86.756	86.756	86.756	86.756	86.756	88.667	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	4.667
I-8	86.756	86.756	86.756	86.756	86.756	86.756	86.756	88.667	86.756	86.756	86.756	86.756	86.756	86.756	86.756	3.667
I-9	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	88.000	86.756	86.756	86.756	86.756	86.756	86.756	4.000
I-10	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	76.667	86.756	86.756	86.756	86.756	86.756	-13.333
I-11	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	88.000	86.756	86.756	86.756	86.756	3.000
I-12	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	89.333	86.756	86.756	86.756	4.333
I-13	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	88.667	86.756	86.756	3.667
I-14	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	88.667	86.756	86.756	3.667
I-15	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	86.756	87.333	2.333

Notes:

- Orange blocked data were obtained from the assessment percentages of 30 respondents for each aspect that had been shown previously in Table 3.
- Yellow blocked data were obtained from the percentage of imbalance values that had been shown previously in Table 3.
- Unblocked data were obtained from the average of the assessment percentage of 30 respondents that had been shown previously in Table 3.

Based on the data in Table 6, the normalized matrix calculations were able to be performed used Equation 2. The calculation results of the normalized matrix can be seen as follows:

r11 = 0.2708	r44 = 0.2374	r77 = 0.2635	r1010 = 0.2299	r1313 = 0.2635
r21 = 0.2573	r54 = 0.2596	r87 = 0.2578	r1110 = 0.2601	r1413 = 0.2578
r31 = 0.2573	r64 = 0.2596	r97 = 0.2578	r1210 = 0.2601	r1513 = 0.2578
r41 = 0.2573	r74 = 0.2596	r107 = 0.2578	r1310 = 0.2601	r114 = 0.2578
r51 = 0.2573	r84 = 0.2596	r117 = 0.2578	r1410 = 0.2601	r214 = 0.2578
r61 = 0.2573	r94 = 0.2596	r127 = 0.2578	r1510 = 0.2601	r314 = 0.2578
r71 = 0.2573	r104 = 0.2596	r137 = 0.2578	r111 = 0.2580	r414 = 0.2578
r81 = 0.2573	r114 = 0.2596	r147 = 0.2578	r211 = 0.2580	r514 = 0.2578
r91 = 0.2573	r124 = 0.2596	r157 = 0.2578	r311 = 0.2580	r614 = 0.2578
r101 = 0.2573	r134 = 0.2596	r18 = 0.2578	r411 = 0.2580	r714 = 0.2578
r111 = 0.2573	r144 = 0.2596	r28 = 0.2578	r511 = 0.2580	r814 = 0.2578
r121 = 0.2573	r154 = 0.2596	r38 = 0.2578	r611 = 0.2580	r914 = 0.2578
r131 = 0.2573	r15 = 0.2595	r48 = 0.2578	r711 = 0.2580	r1014 = 0.2578
r141 = 0.2573	r25 = 0.2595	r58 = 0.2578	r811 = 0.2580	r1114 = 0.2578
r151 = 0.2573	r35 = 0.2595	r68 = 0.2578	r911 = 0.2580	r1214 = 0.2578
r12 = 0.2574	r45 = 0.2595	r78 = 0.2578	r1011 = 0.2580	r1314 = 0.2578
r22 = 0.2690	r55 = 0.2393	r88 = 0.2635	r1111 = 0.2617	r1414 = 0.2635
r32 = 0.2574	r65 = 0.2595	r98 = 0.2578	r1211 = 0.2580	r1514 = 0.2578
r42 = 0.2574	r75 = 0.2595	r108 = 0.2578	r1311 = 0.2580	r115 = 0.2581
r52 = 0.2574	r85 = 0.2595	r118 = 0.2578	r1411 = 0.2580	r215 = 0.2581
r62 = 0.2574	r95 = 0.2595	r128 = 0.2578	r1511 = 0.2580	r315 = 0.2581
r72 = 0.2574	r105 = 0.2595	r138 = 0.2578	r112 = 0.2577	r415 = 0.2581
r82 = 0.2574	r115 = 0.2595	r148 = 0.2578	r212 = 0.2577	r515 = 0.2581
r92 = 0.2574	r125 = 0.2595	r158 = 0.2578	r312 = 0.2577	r615 = 0.2581
r102 = 0.2574	r135 = 0.2595	r19 = 0.2580	r412 = 0.2577	r715 = 0.2581
r112 = 0.2574	r145 = 0.2595	r29 = 0.2580	r512 = 0.2577	r815 = 0.2581
r122 = 0.2574	r155 = 0.2595	r39 = 0.2580	r612 = 0.2577	r915 = 0.2581

Γ132 = 0.2574	Γ16 = 0.2581	Γ49 = 0.2580	Γ712 = 0.2577	Γ1015 = 0.2581
Γ142 = 0.2574	Γ26 = 0.2581	Γ59 = 0.2580	Γ812 = 0.2577	Γ1115 = 0.2581
Γ152 = 0.2574	Γ36 = 0.2581	Γ69 = 0.2580	Γ912 = 0.2577	Γ1215 = 0.2581
Γ13 = 0.2578	Γ46 = 0.2581	Γ79 = 0.2580	Γ1012 = 0.2577	Γ1315 = 0.2581
Γ23 = 0.2578	Γ56 = 0.2581	Γ89 = 0.2580	Γ1112 = 0.2577	Γ1415 = 0.2581
Γ33 = 0.2635	Γ66 = 0.2598	Γ99 = 0.2617	Γ1212 = 0.2653	Γ1515 = 0.2598
Γ43 = 0.2578	Γ76 = 0.2581	Γ109 = 0.2580	Γ1312 = 0.2577	Γ116 = 0.1850
Γ53 = 0.2578	Γ86 = 0.2581	Γ119 = 0.2580	Γ1412 = 0.2577	Γ216 = 0.1480
Γ63 = 0.2578	Γ96 = 0.2581	Γ129 = 0.2580	Γ1512 = 0.2577	Γ316 = 0.0370
Γ73 = 0.2578	Γ106 = 0.2581	Γ139 = 0.2580	Γ113 = 0.2578	Γ416 = -0.1480
Γ83 = 0.2578	Γ116 = 0.2581	Γ149 = 0.2580	Γ213 = 0.2578	Γ516 = -0.1110
Γ93 = 0.2578	Γ126 = 0.2581	Γ159 = 0.2580	Γ313 = 0.2578	Γ616 = 0.1300
Γ103 = 0.2578	Γ136 = 0.2581	Γ110 = 0.2601	Γ413 = 0.2578	Γ716 = 0.2590
Γ113 = 0.2578	Γ146 = 0.2581	Γ210 = 0.2601	Γ513 = 0.2578	Γ816 = 0.2040
Γ123 = 0.2578	Γ156 = 0.2581	Γ310 = 0.2601	Γ613 = 0.2578	Γ916 = 0.2220
Γ133 = 0.2578	Γ17 = 0.2578	Γ410 = 0.2601	Γ713 = 0.2578	Γ1016 = -0.7400
Γ143 = 0.2578	Γ27 = 0.2578	Γ510 = 0.2601	Γ813 = 0.2578	Γ1116 = 0.1670
Γ153 = 0.2578	Γ37 = 0.2578	Γ610 = 0.2601	Γ913 = 0.2578	Γ1216 = 0.2410
Γ14 = 0.2596	Γ47 = 0.2578	Γ710 = 0.2601	Γ1013 = 0.2578	Γ1316 = 0.2040
Γ24 = 0.2596	Γ57 = 0.2578	Γ810 = 0.2601	Γ1113 = 0.2578	Γ1416 = 0.2040
Γ34 = 0.2596	Γ67 = 0.2578	Γ910 = 0.2601	Γ1213 = 0.2578	Γ1516 = 0.1300

The results of that normalized matrix then were able to be converted into matrix-R. The display of the matrix-R can be seen in Figure 2.

R=	0.2708	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.1850
	0.2573	0.2690	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.1480
	0.2573	0.2574	0.2635	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.0370
	0.2573	0.2574	0.2578	0.2374	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	-0.1480
	0.2573	0.2574	0.2578	0.2596	0.2393	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	-0.1110
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2598	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.1300
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2635	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.2590
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2635	0.2580	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.2040
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2617	0.2601	0.2580	0.2577	0.2578	0.2578	0.2581	0.2220
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2299	0.2580	0.2577	0.2578	0.2578	0.2581	-0.7400
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2617	0.2577	0.2578	0.2578	0.2581	0.1670
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2653	0.2578	0.2578	0.2581	0.2410
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2635	0.2578	0.2581	0.2040
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2635	0.2581	0.2040
	0.2573	0.2574	0.2578	0.2596	0.2595	0.2581	0.2578	0.2578	0.2580	0.2601	0.2580	0.2577	0.2578	0.2635	0.2581	0.1300

Figure 2. Matrix-R.

Based on the values of matrix-R and Equation 3, then the calculations were able to be performed to determine the matrix-Y. The display of matrix-Y can be seen in Figure 3.

Y=	0.0192	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0063
	0.0183	0.0161	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0050
	0.0183	0.0154	0.0158	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0013
	0.0183	0.0154	0.0155	0.0133	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	-0.0050
	0.0183	0.0154	0.0155	0.0145	0.0134	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	-0.0038
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0174	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0044
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0158	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0088
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0177	0.0163	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0069
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0165	0.0185	0.0173	0.0173	0.0173	0.0173	0.0173	0.0075
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0163	0.0173	0.0173	0.0173	0.0173	0.0173	-0.0252
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0175	0.0173	0.0173	0.0173	0.0173	0.0057
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0178	0.0173	0.0173	0.0173	0.0082
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0177	0.0173	0.0173	0.0069
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0177	0.0173	0.0069
	0.0183	0.0154	0.0155	0.0145	0.0145	0.0173	0.0155	0.0173	0.0163	0.0185	0.0173	0.0173	0.0173	0.0174	0.0174	0.0044

Figure 3. Matrix-Y.

After the matrix-Y was obtained, so the matrix of negative ideal solutions was able to be calculated used Equation 4, and the matrix of positive ideal solutions used Equation 5 with assuming all evaluation aspects were included in the 'profit attribute'. The calculation results of the positive and negative ideal solution matrixes can be seen as follows.

a) matrix of negative ideal solutions

$$A^- = \{0.0183; 0.0154; 0.0155; 0.0133; 0.0134; 0.0173; 0.0155; 0.0173; 0.0163; 0.0163; 0.0173; 0.0173; 0.0173; 0.0173; 0.0173; -0.0252\}$$

b) matrix of positive ideal solutions

$$A^+ = \{0.0192; 0.0161; 0.0158; 0.0145; 0.0145; 0.0174; 0.0158; 0.0177; 0.0165; 0.0185; 0.0175; 0.0178; 0.0177; 0.0177; 0.0174; 0.0088\}$$

After the matrix value of the negative ideal solutions and positive ideal solutions were obtained, then the distance between the values of each indicator was calculated with the negative ideal solutions that used Equation 6 and positive ideal solutions that used Equation 7. The calculation results intended can be seen as follows.

a) Calculation results of the distance between the values of each indicator with the negative ideal solutions matrix;

$$D_1^- = 0.0316; D_2^- = 0.0303; D_3^- = 0.0266; D_4^- = 0.0203; D_5^- = 0.0215; D_6^- = 0.0297; D_7^- = 0.0341; D_8^- = 0.0322; D_9^- = 0.0328; D_{10}^- = 0.0017; D_{11}^- = 0.0310; D_{12}^- = 0.0335; D_{13}^- = 0.0322; D_{14}^- = 0.0322; D_{15}^- = 0.0297.$$

b) Calculation results of the distance between the values of each indicator with the positive ideal solutions matrix;

$$D_1^+ = 0.0028; D_2^+ = 0.0040; D_3^+ = 0.0077; D_4^+ = 0.0140; D_5^+ = 0.0127; D_6^+ = 0.0047; D_7^+ = 0.0015; D_8^+ = 0.0024; D_9^+ = 0.0020; D_{10}^+ = 0.0341; D_{11}^+ = 0.0035; D_{12}^+ = 0.0016; D_{13}^+ = 0.0024; D_{14}^+ = 0.0024; D_{15}^+ = 0.0047.$$

After the calculation results of the negative and positive ideal solutions matrix were obtained, so was able to be performed the calculations of preference scores for each indicator. The calculation results intended can be seen as follows.

$$V_1 = 0.918; V_2 = 0.883; V_3 = 0.775; V_4 = 0.592; V_5 = 0.628; V_6 = 0.864; V_7 = 0.957; V_8 = 0.930; V_9 = 0.943; V_{10} = 0.047; V_{11} = 0.899; V_{12} = 0.954; V_{13} = 0.930; V_{14} = 0.930; V_{15} = 0.864.$$

The preference scores for each indicator were recapitulated entirely in the form of bar charts. The display of bar charts intended can be seen in Figure 4.

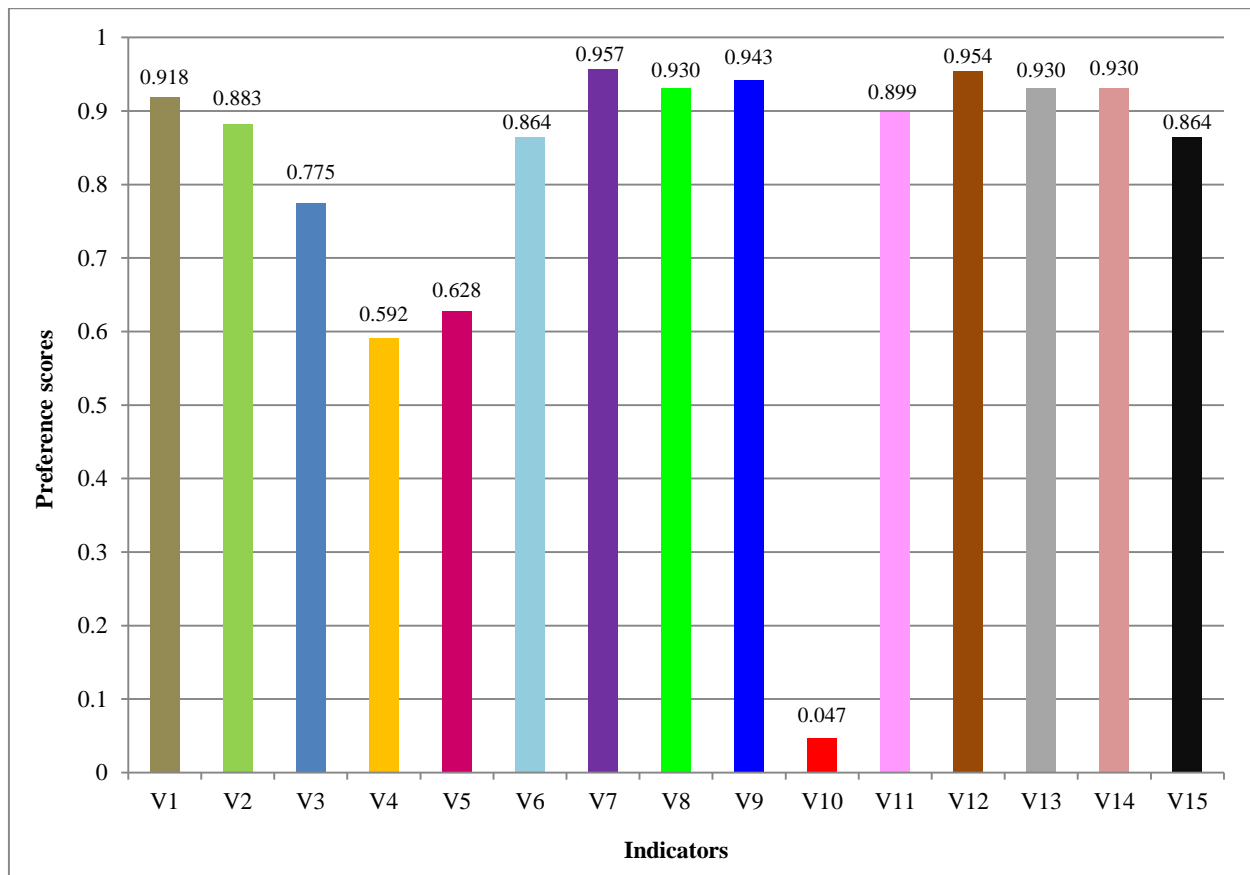


Figure 4. Recapitulation of preference scores for each evaluation indicator.

Based on the diagram shown in Figure 4, it was able to be stated that the aspect that becomes the priority of improvement to realize the effectiveness of blended learning implementation was the aspect of “fund management”.

This statement was evidenced by the I-10 indicator that gets the lowest preference score ($V_{10} = 0.047$) when compared to other indicators. A simulation trial of the *TOPSIS* calculation was carried out to determine the effectiveness percentage of the *TOPSIS* calculation process. The results of a simulation trial that were conducted by 30 respondents can be seen in Table 7.

Table 7. Trial results of *TOPSIS* calculation to determine the dominant aspect that priority for improvement.

No.	Respondents	Items-										Σ	Effectiveness Percentage (%)
		1	2	3	4	5	6	7	8	9	10		
1	Teacher-1	4	5	4	5	4	4	5	4	5	5	45	90.00
2	Teacher-2	4	4	4	5	4	4	5	4	4	4	42	84.00
3	Teacher-3	5	4	4	4	4	4	4	4	4	4	41	82.00
4	Teacher-4	4	4	4	4	5	5	5	4	5	5	45	90.00
5	Teacher-5	4	5	4	5	4	5	4	5	4	5	45	90.00
6	Teacher-6	4	4	4	4	5	4	5	4	5	4	43	86.00
7	Teacher-7	5	4	4	5	4	4	4	5	4	4	43	86.00
8	Teacher-8	4	4	4	4	5	4	4	4	5	4	42	84.00
9	Teacher-9	5	4	4	5	4	5	4	5	4	5	45	90.00
10	Teacher-10	4	4	4	4	5	4	5	5	5	4	44	88.00
11	Teacher-11	5	4	4	4	4	4	4	4	4	5	42	84.00
12	Teacher-12	4	5	5	4	5	4	5	4	5	4	45	90.00
13	Teacher-13	5	4	4	5	5	4	4	5	4	5	45	90.00
14	Teacher-14	4	4	4	4	5	4	5	4	4	4	42	84.00
15	Teacher-15	5	4	5	4	4	4	5	4	4	5	44	88.00
16	Teacher-16	4	5	4	4	5	5	5	4	5	5	46	92.00
17	Teacher-17	5	4	5	5	4	4	4	5	4	4	44	88.00
18	Teacher-18	4	5	4	4	5	4	5	4	5	4	44	88.00
19	Teacher-19	5	4	5	4	4	5	4	5	4	5	45	90.00
20	Teacher-20	5	5	4	4	5	4	5	4	5	5	46	92.00
21	Teacher-21	5	4	4	4	5	4	4	5	4	5	44	88.00
22	Teacher-22	4	5	4	4	5	4	5	4	4	4	43	86.00
23	Teacher-23	5	4	5	4	4	4	5	4	4	5	44	88.00
24	Teacher-24	4	5	4	4	4	4	5	4	5	5	44	88.00
25	Teacher-25	5	4	4	5	4	4	4	5	4	5	44	88.00
26	Teacher-26	4	4	4	4	5	4	5	4	5	4	43	86.00
27	Teacher-27	4	4	5	5	4	4	4	5	4	4	43	86.00
28	Teacher-28	4	4	4	4	5	4	5	4	5	5	44	88.00
29	Teacher-29	5	4	5	5	4	5	4	5	4	4	45	90.00
30	Teacher-30	5	4	4	4	4	4	5	4	4	5	43	86.00
Average													87.67

Notes:

Item-1: Initial data completeness for normalized matrix calculations;

Item-2: Accuracy of the normalized matrix calculation process;

Item-3: Accuracy of normalized data matrix conversion into matrix-R;

Item-4: The accuracy of the calculation process for matrix-R data becomes matrix-Y data;

Item-5: The calculation process accuracy of the negative ideal solutions matrix;

Item-6: The calculation process accuracy of the positive ideal solutions matrix;

Item-7: The accuracy of the calculation process the distance between the values of each indicator with the negative ideal solutions matrix;

Item-8: The accuracy of the calculation process the distance between the values of each indicator with the positive ideal solutions matrix;

Item-9: Accuracy in the calculation process the preference scores;

Item-10: The accuracy of decision making based on each indicator's preference scores.

Based on the initial trial results on the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS* previously shown in Table 5, it was able to be stated that the evaluation model design was categorized as good quality. This was supported by the results of the test that showed a quality percentage was 87.00%. If viewed from the design quality standards that refer to the eleven's scale, then the quality percentage was 87.00%, so included in a good category with scores range of 85-94%. Therefore, there is no need to make major revisions to the design of the evaluation model, and the design is ready to be used for the next development stage.

Based on the trial results of a *TOPSIS* calculation simulation that had shown previously in Table 7, it was able to be stated that the *TOPSIS* calculation had been effectively was used to determine the dominant aspect that needs to be improved. This was evidenced by the simulation trial results, which showed the effectiveness percentage was 87.67%. If viewed from the calculation effectiveness standards that refer to the five's scale, then the quality percentage was 87.67%, so included in an effective category with scores range of 80-89%. Therefore, there is no need to retest the *TOPSIS* calculation simulation. *TOPSIS* method is accurate and ready to be applied at the next development stage.

This research had been able to answer the problems found in previous studies. The limitations of Mutawa (2017), Mantara et al. (2021), and Habib and Ramzan (2020) [11, 15, 16] had been answered through this research by showing that there were aspects of *Discrepancy* evaluation were used as a reference for evaluating the blended learning implementation at IT vocational schools in Bali. Limitations of Lippe and Carter (2018), Martín-Martínez et al. (2020), Naibaho (2021) [12, 14, 17] had been answered through this research by showing the *TOPSIS* calculation process in determining the dominant aspects that must be improved. The limitation of Thurab-Nkhosi (2019) [13] had been answered through this research by presenting the results of a complete and comprehensive evaluation of the defining, installation, process, and product components. That presentation of the evaluation results can be seen in Table 3 in the column section of "**Percentage of Assessment from 30 Respondents**". Besides those advantages, this research also had an obstacle. The obstacle was the *TOPSIS* calculation was still done manually and was not applied to a computer application, so the speed of the calculation results was not optimal.

4- Conclusion

The results of the combination of the *Discrepancy* evaluation model, the *Tat Twam Asi* concept, and the *TOPSIS* method had presented innovations in the field of educational evaluation in the form of a design of the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS*. That evaluation model design had been successfully made and had passed a series of trials in this research. Based on a series of trial results that was conducted on the evaluation model design, it was stated that the design of the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS* was feasible to be used to determine the dominant aspects that needed to be improved to realize the effectiveness of blended learning implementation (especially at IT vocational schools in Bali). The feasibility of using the evaluation model design was evidenced by the quality percentage average was 87.00% obtained from the preliminary trials toward the design of the *Tat Twam Asi-Discrepancy* evaluation model based on *TOPSIS*. That percentage indicates the evaluation model design was very good quality if viewed from quality standards of eleven's scale. In addition, the feasibility of using the evaluation model design was also evidenced from the effectiveness percentage average was 87.67% obtained from the trials of *TOPSIS* calculation simulation to determine the dominant aspects which were improvement priority. This percentage also indicates that the evaluation model was included in the effective category based on the effectiveness standards of the five's scale. The results of this research have a positive impact on the field of educational evaluation because this research shows innovations in determining the most dominant aspects for improvement so that the evaluation recommendations will be more precise. The contribution of the results of this research shows the design of an evaluation model that can be integrated with other evaluation models to make it easier to determine the most dominant aspects for improvement so the program being evaluated becomes more enhance. Future work to be done is to develop this evaluation model towards desktop-based or web-based applications so that access and process of evaluation calculation can be carried out quickly and accurately.

5- Declarations

5-1-Author Contributions

Conceptualization, D.G.H.D.; methodology, D.G.H.D.; formal analysis, D.G.H.D., A.A., and P.W.A.S.; investigation, D.G.H.D.; data curation, D.G.H.D., A.A., and P.W.A.S.; writing—original draft preparation, D.G.H.D.; writing—review and editing, D.G.H.D. All authors have read and agreed to the published version of the manuscript.

5-2-Data Availability Statement

The data presented in this study are available in article.

5-3-Funding

The authors received financial support from the Directorate General of Research and Development, Ministry of Education, Culture, Research and Technology of the Republic of Indonesia for the research, authorship, and/or publication of this article.

5-4- Acknowledgements

The authors also express their gratitude to the Chancellor and Chair of the Research and Community Service Institute, *Universitas Pendidikan Ganesha*, who give permission and opportunity to the authors for carrying out this research.

5-5- Conflicts of Interest

The authors declare that there is no conflict of interests regarding the publication of this manuscript. In addition, the ethical issues, including plagiarism, informed consent, misconduct, data fabrication and/or falsification, double publication and/or submission, and redundancies have been completely observed by the authors.

6- References

- [1] Irawan, Vincentius Tjandra, Eddy Sutadji, and Widiyanti. "Blended Learning Based on Schoology: Effort of Improvement Learning Outcome and Practicum Chance in Vocational High School." Edited by Hau Fai Edmond Law. *Cogent Education* 4, no. 1 (January 1, 2017): 1–10. doi:10.1080/2331186x.2017.1282031.
- [2] Suyasa, P Wayan Arta, Putu Sukma Kurniawan, I Putu Wisna Ariawan, Wayan Sugandini, Ni Desak Made Sri Adnyawati, I Dewa Ayu Made Budhyani, and Dewa Gede Hendra Divayana. "Empowerment of CSE-UCLA Model Based on Glickman Quadrant Aided by Visual Application to Evaluate the Blended Learning Program on SMA Negeri 1 Ubud." *Journal of Theoretical and Applied Information Technology* 96, no. 18 (2018), 6203–6219.
- [3] Savoie-Roskos, Mateja R., Stacy Bevan, Rebecca Charlton, and Marlene Israelsen Graf. "Approaches to Evaluating Blended Courses." *Journal on Empowering Teaching Excellence* 2, no. 1 (2018): 3–11. doi:10.26077/jg9k-5e05.
- [4] Pima, John Marco, Michael Odetayo, Rahat Iqbal, and Eliamani Sedoyeka. "A Thematic Review of Blended Learning in Higher Education." *International Journal of Mobile and Blended Learning* 10, no. 1 (January 2018): 1–11. doi:10.4018/ijmb.2018010101.
- [5] Jayanta, I Nyoman Laba, Kadek Dewi Suryantari, and Made Sumantri. "An Analysis of Discrepancy between the Lesson Plan and the Implementation of Curriculum 2013 in Teaching and Learning Process in SD Negeri 4 Kaliuntu." *Journal of Education Research and Evaluation* 1, no. 2 (May 2, 2017): 73–81. doi:10.23887/jere.v1i2.9839.
- [6] Said, Meldasari, R. Madhakomala, and Fahmi Idris. "Discrepancy Evaluation Model for Human Resources Health Placement Evaluation at the Puskesmas." *Journal of Environmental Treatment Techniques* 7, no. 4 (2019): 588–594.
- [7] Sanjaya, Dewa Bagus. "Reconstructing Local Wisdom Based Character Education for Sekaa Teruna Teruni in Desa Pakraman Ubud Bali." *International Research Journal of Management, IT & Social Sciences* 4, no. 2 (2017): 190–197.
- [8] Perbowosari, Heny. "The Local Wisdom Value of Mandhasiya Tradition (Study of Hindu Education)." *Vidyottama Sanatana: International Journal of Hindu Science and Religious Studies* 3, no. 1 (May 1, 2019): 1–12. doi:10.25078/ijhsrs.v3i1.790.
- [9] Krohling, Renato A., and André G.C. Pacheco. "A-TOPSIS – An Approach Based on TOPSIS for Ranking Evolutionary Algorithms." *Procedia Computer Science* 55 (2015): 308–317. doi:10.1016/j.procs.2015.07.054.
- [10] Song, Jing, and Junhui Zheng. "The Application of Grey-TOPSIS Method on Teaching Quality Evaluation of the Higher Education." *International Journal of Emerging Technologies in Learning (IJET)* 10, no. 8 (December 14, 2015): 42–45. doi:10.3991/ijet.v10i8.5219.
- [11] Mutawa, A.M. "Evaluation of Blended Learning in Higher Education: A Case Study." *PEOPLE: International Journal of Social Sciences* 3, no. 1 (January 1, 2017): 881–889. doi:10.20319/pijss.2017.s3i1.881889.
- [12] Lippe, Megan, and Patricia Carter. "Using the CIPP Model to Assess Nursing Education Program Quality and Merit." *Teaching and Learning in Nursing* 13, no. 1 (January 2018): 9–13. doi:10.1016/j.teln.2017.09.008.
- [13] Thurab-Nkhosi, D. "The Evaluation of a Blended Faculty Development Course Using the CIPP Framework." *International Journal of Education and Development using Information and Communication Technology* 15, no. 1, (2019): 245–254.
- [14] Martín-Martínez, Laura, Vanesa Sainz, and Fidel Rodríguez-Legendre. "Evaluation of a Blended Learning Model for Pre-Service Teachers." *Knowledge Management & E-Learning* 12, no. 2, (June 2020): 147–164. doi:10.34105/j.kmel.2020.12.008.
- [15] Mantara, Angga Yuni, Endang Prastuti, and Titis Setyo Wahyudi. "Student's Evaluation on the Use of Learning Media during Pandemic." *KnE Social Sciences* (January 5, 2021): 446–453. doi:10.18502/kss.v4i15.8232.
- [16] Habib, Mohamed, and Muhammad Ramzan. "Performance Assessment and Analysis of Blended Learning in IT Education: A Longitudinal Study in Saudi Electronic University." *International Journal of Advanced Computer Science and Applications* 11, no. 6 (2020): 446–453. doi:10.14569/ijacsa.2020.0110610.
- [17] Naibaho, Lamhot. "Online Learning Evaluation during Covid-19 Using CSE-UCLA Evaluation Model at English Education Department Universitas Kristen Indonesia." *Budapest International Research and Critics Institute (BIRCI-Journal): Humanities and Social Sciences* 4, no. 2 (April 28, 2021): 1987–1997. doi:10.33258/birci.v4i2.1887.

- [18] Agung, Anak Agung Gede, I Gusti Putu Sudiarta, and Dewa Gede Hendra Divayana. "The Quality Evaluation of School Management Model Based on Balinese Local Wisdom Using Weighted Product Calculation." *Journal of Theoretical and Applied Information Technology* 96, no. 19, (2018), 6570–6579.
- [19] Sugiharni, Gusti Ayu Dessy. "The Development of Interactive Instructional Media Oriented to Creative Problem Solving Model on Function Graphic Subject." *Journal of Education Research and Evaluation* 2, no. 4 (February 4, 2019): 183–189. doi:10.23887/jere.v2i4.16694.
- [20] Fikri, H., Madona, A.S., and Morelent, Y. "The Practicality and Effectiveness of Interactive Multimedia in Indonesian Language Learning at the 5th Grade of Elementary School." *The Journal of Social Sciences Research* no. SPI 2 (November 15, 2018): 531–539. doi:10.32861/jssr.spi2.531.539.
- [21] Maryansyah, Yupika. "An Analysis on Readability of English Reading Texts for Grade IX Students at MTsN 2 Kota Bengkulu." *Premise Journal* 5, no. 1 (April 30, 2016): 69–88. doi:10.24127/pj.v5i1.416.
- [22] Panda, Monalisa, and Alok Kumar Jagadev. "TOPSIS in Multi-Criteria Decision Making: A Survey." 2018 2nd International Conference on Data Science and Business Analytics (ICDSBA) (September 2018): 51–54. doi:10.1109/icdsba.2018.00017.
- [23] Kaur, Simarpreet, Sumeet Kaur Sehra, and Sukhijit Singh Sehra. "A Framework for Software Quality Model Selection Using TOPSIS." 2016 IEEE International Conference on Recent Trends in Electronics, Information & Communication Technology (RTEICT) (May 2016): 736–739. doi:10.1109/rteict.2016.7807922.
- [24] Bandyopadhyay, Susmita. "Application of Fuzzy Probabilistic TOPSIS on a Multi-Criteria Decision Making Problem." 2017 Second International Conference on Electrical, Computer and Communication Technologies (ICECCT) (February 2017): 1–3. doi:10.1109/icecct.2017.8118038.
- [25] Zhang, Ling, Yan Xu, Chung-Hsing Yeh, Le He, and De-Qun Zhou. "Bi-TOPSIS: A New Multi-criteria Decision Making Method for Interrelated Criteria with Bipolar Measurement." *IEEE Transactions on Systems, Man, and Cybernetics: Systems* 47, no. 12 (December 2017): 3272–3283. doi:10.1109/tsmc.2016.2573582.
- [26] Baylan, Emin Başar. "A Novel Project Risk Assessment Method Development via AHP-TOPSIS Hybrid Algorithm." *Emerging Science Journal* 4, no. 5 (October 1, 2020): 390–410. doi:10.28991/esj-2020-01239.
- [27] Zheng, Feng, and Yang-Cheng Lin. "A Fuzzy TOPSIS Expert System Based on Neural Networks for New Product Design." 2017 International Conference on Applied System Innovation (ICASI), Sapporo, Japan (May 2017): 598–601. doi:10.1109/icasi.2017.7988494.